

Creative Enterprise Lab (CEL)

Research Governance Cycle

Strengthening Professional Creative Labour Stability through Structured Evidence and Policy Synthesis

1. Purpose

The CEL Research Governance Cycle ensures that all research outputs are evidence-driven, systematically prioritised, and aligned with structural sustainability objectives.

The model prevents reactive commentary and reinforces methodological coherence across Working Papers, Research & Policy Papers, and applied engagement.

2. The Research Governance Cycle

Stage 1 – Curated External Evidence Intake

Open-access research, policy documents, datasets, and sector analyses are systematically reviewed and analytically framed.

Stage 2 – Research Gap Identification

Recurring tensions, omissions, and structural misalignments are logged diagnostically.

Stage 3 – Cluster Formation

Related gaps are consolidated into higher-order research clusters representing structural problem spaces.

Stage 4 – Priority Decision & Status Allocation

Clusters are ranked according to urgency, systemic risk, and evidence density.

Research attention is allocated through structured rotation. Each cluster is assigned one of three statuses:

- **Active** – currently under formal development
- **Building** – accumulating evidence and analytical weight
- **Monitoring** – tracked but not currently prioritised

Active clusters are temporarily excluded from re-selection to prevent analytical repetition and maintain research discipline.

Stage 5 – Working Paper Development

Exploratory, research-led outputs develop analytical frameworks and test structural hypotheses.

Stage 6 – Research & Policy Synthesis

Higher-order consolidation produces policy-legible, institution-ready Research & Policy Papers.

Stage 7 – Applied Evidence Integration

Institutional engagement, programme design, and advisory work generate practice-based evidence. This evidence informs subsequent diagnostic cycles and may trigger new gap identification.

The cycle then returns to Stage 1.

3. Governance Principles

CEL research operates according to the following principles:

- Evidence before assertion
- Structural analysis over individual attribution
- Explicit assumptions and trade-offs
- Visible limits and uncertainty
- Direct engagement with counter-arguments

- Policy-legible synthesis

Research outputs are designed to withstand institutional and academic scrutiny.

4. Strategic Aim

CEL's research objective is:

To strengthen the structural conditions under which professional creative labour can achieve functional stability within income-volatile, public-good sectors.

Functional stability includes:

- Reduced systemic volatility
 - Distributed risk
 - Institutional accountability
 - Sustainable income architecture
 - Protected creative autonomy
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All CEL outputs are produced in accordance with the CEL Research Approach & Methodology.

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Research Governance Cycle

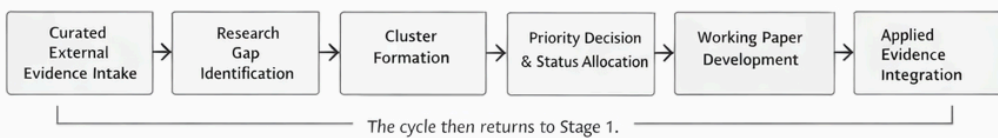
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2. The Research Governance Cycle



Stage 1 – Curated External Evidence Intake

Stage 2 – Research Gap Identification

Stage 3 – Cluster Formation

Stage 4 – *Priority Decision & Status Allocation*

Stage 5 – *Working Paper Development*

Stage 6 – *Research & Policy Synthesis*

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